

# **Sussex County's Fiscal Year 2016 Budget**

**Todd F. Lawson  
County Administrator**

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Finance Director**

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Deputy Finance Director**



# 2016 Budget Highlights

- No change in County property tax rate or general fund fees – taxable assessments increased 3.3 percent
- General Fund is up \$1,505,000, or 2.9 percent
  - Health Insurance increase of \$583,000, or 7.7 percent
  - Grant Funding (Delaware State Police and Local Libraries) - \$450,000
  - Western Sussex Power Unit - \$140,000
  - Information Technology equipment purchases - \$200,000
- Public safety grants – \$6.0 million
- Total library funding – \$4.9 million
- Governmental capital plan without general fund debt – \$8.6 million
  - 39.8% for airport projects
  - Funding through Realty Transfer Tax
- Small sewer service charge increases
- Growth in EDU's – 2.4% increase in FY2015 and 1.7% increase in FY2016
- Specific Projects of Interest:
  - CAMA Assessment Software
  - Facility Maintenance Building
  - Planning & Zoning Consultant

# Total Budget

Fund	Fiscal 2015	Fiscal 2016	Percentage Change
General Fund	\$51,944,586	\$53,449,189	2.9%
Capital Projects Governmental Fund	7,095,985	8,600,705	21.2%
Enterprise Funds	34,418,057	37,044,046	7.6%
Capital Projects Enterprise Fund	14,335,000	18,300,000	27.7%
Fiduciary Funds (net)	9,515,975	11,223,579	17.9%
<b>Total</b>	<b>\$117,309,603</b>	<b>\$128,617,519</b>	<b>9.6%</b>

# Personnel Highlights

- Health insurance contributions
  - Health care costs continue to increase
  - \$583,000 (projected) increase over last year; 7.7% increase
  - \$8.1 million total cost for 500 employees (\$16,000 per employee)
  - No change to an employee's contribution
- Pension
  - \$5.4 million contribution
  - 3 percent contribution for new hires (started in 2014)
- No COLA – inflation index is -0.1%
- Merit/bonus/adjustment increases
- 11 paid holidays with 2 floating holidays

# Workforce

- Since 2009, the County has reduced its workforce by 10 percent, or 53 positions
- 5 new full-time employees are proposed:
  - Construction Coordinator (General Fund)
  - Construction Inspection Tech (Sewer Fund)
  - Mechanic II (2) (Sewer Fund)
  - Planning Tech II (Sewer Fund)
- Overall, the budget is increasing by 2 employees (net)

# Number of Full-time Employees

Department	Change from 2009 to 2016
Administration	(2.0)
Assessment	(9.0)
Building Inspections	(2.0)
Constitutional Offices	(5.0)
Communications	(1.0)
Community Development	(1.0)
Constable	(1.0)
Dog Control	1.0
Emergency Preparedness	1.0
EMS	1.0
Facilities Management	(11.0)

Department	Change from 2009 to 2016
Finance	(8.0)
Airport & Industrial Park	(2.0)
Information Technology	(1.0)
Libraries	(4.0)
Mapping & Addressing	(2.0)
Planning & Zoning	(4.0)
Public Works	(1.0)
Security	1.0
Sheriff	(1.0)
Engineering/Water & Sewer	(2.0)

FY 16 Change in Number of FTEs: 2

7-Year Change in Number of FTEs: (53)

# General Fund

Fiscal Year 2015 Budget



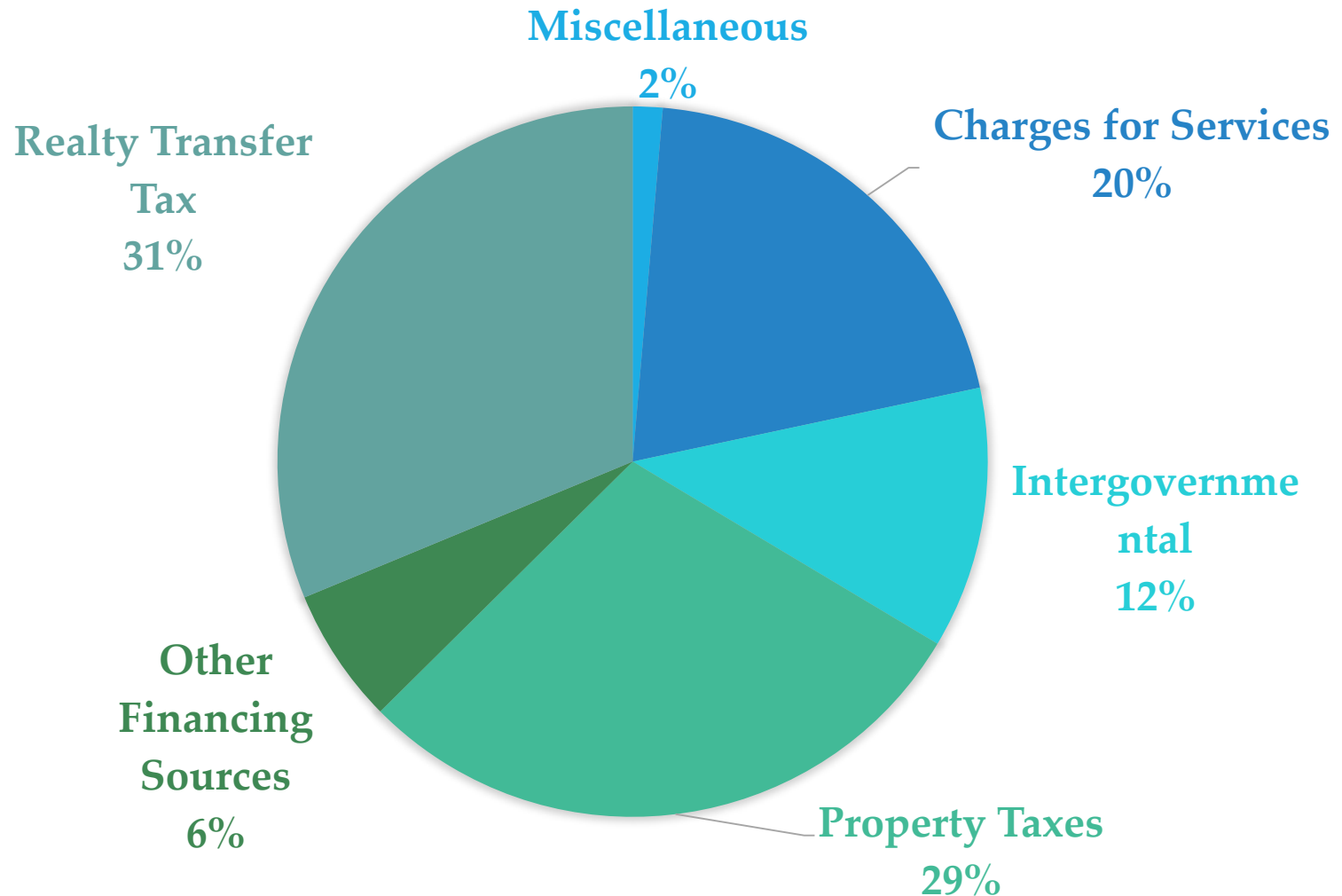
# General Fund - Highlights

- No fee or tax increases
- Total operating budget increased 2.9%
- Overall budgeted revenues have increased \$1.5 million
- No appropriated reserves used to cover operating expenses
- Taxable assessments increased 3.3% resulting in \$454,000
- Building related revenues are relatively flat

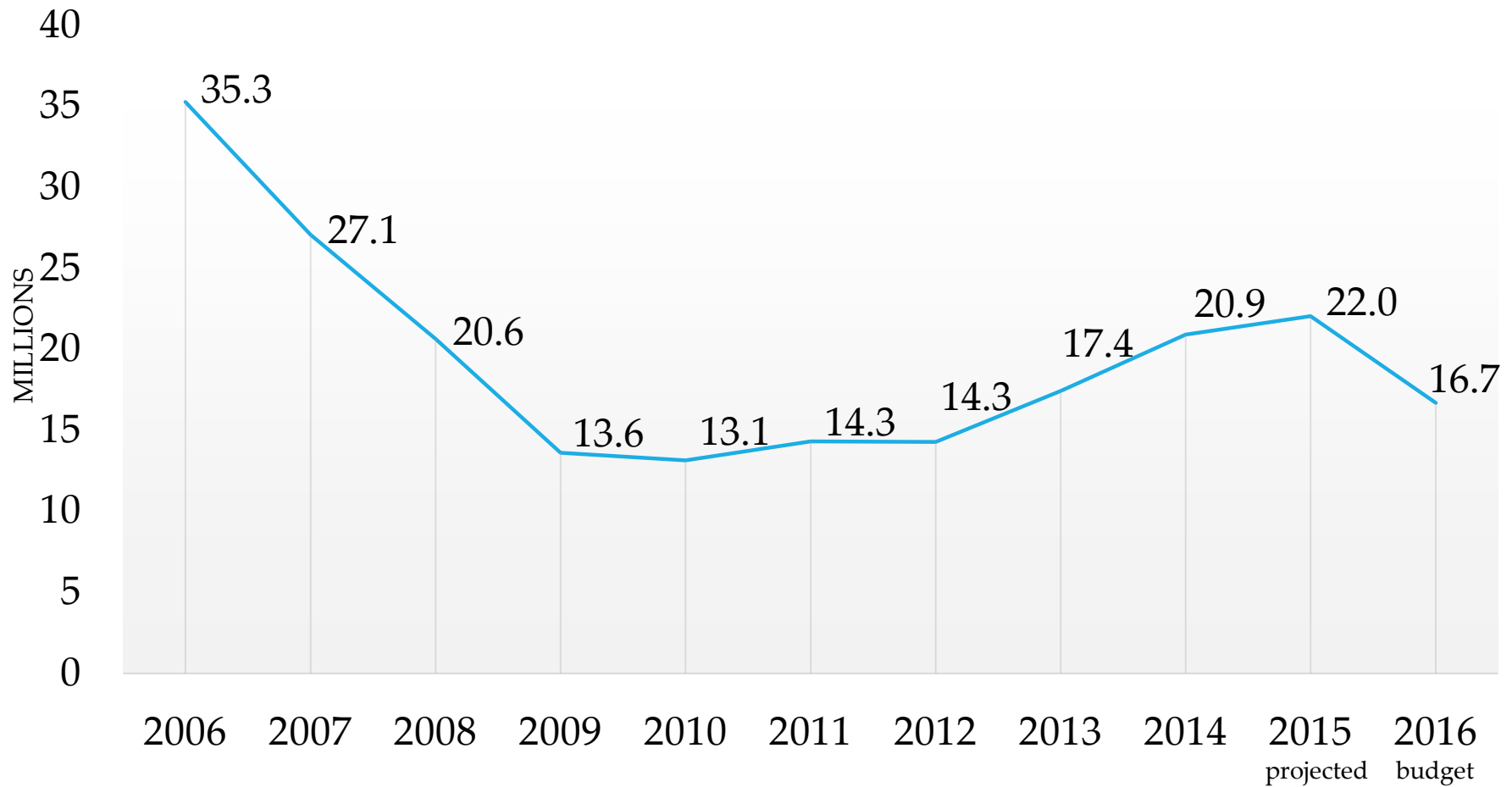
Revenue	2015 Budget	2016 Proposed Budget	Change
Fire Service	1,000,000	1,000,000	-
Placement Fee	74,000	92,000	18,000
Building Permits & Zoning Fees	1,325,000	1,325,000	-
Building Inspection Fees	1,040,000	1,007,000	(33,000)
Private Road Review & Inspection	377,000	560,000	183,000
Recorder of Deeds	3,370,000	3,370,000	-
<b>Total</b>	<b>\$23,186,000</b>	<b>\$24,054,000</b>	<b>\$168,000</b>



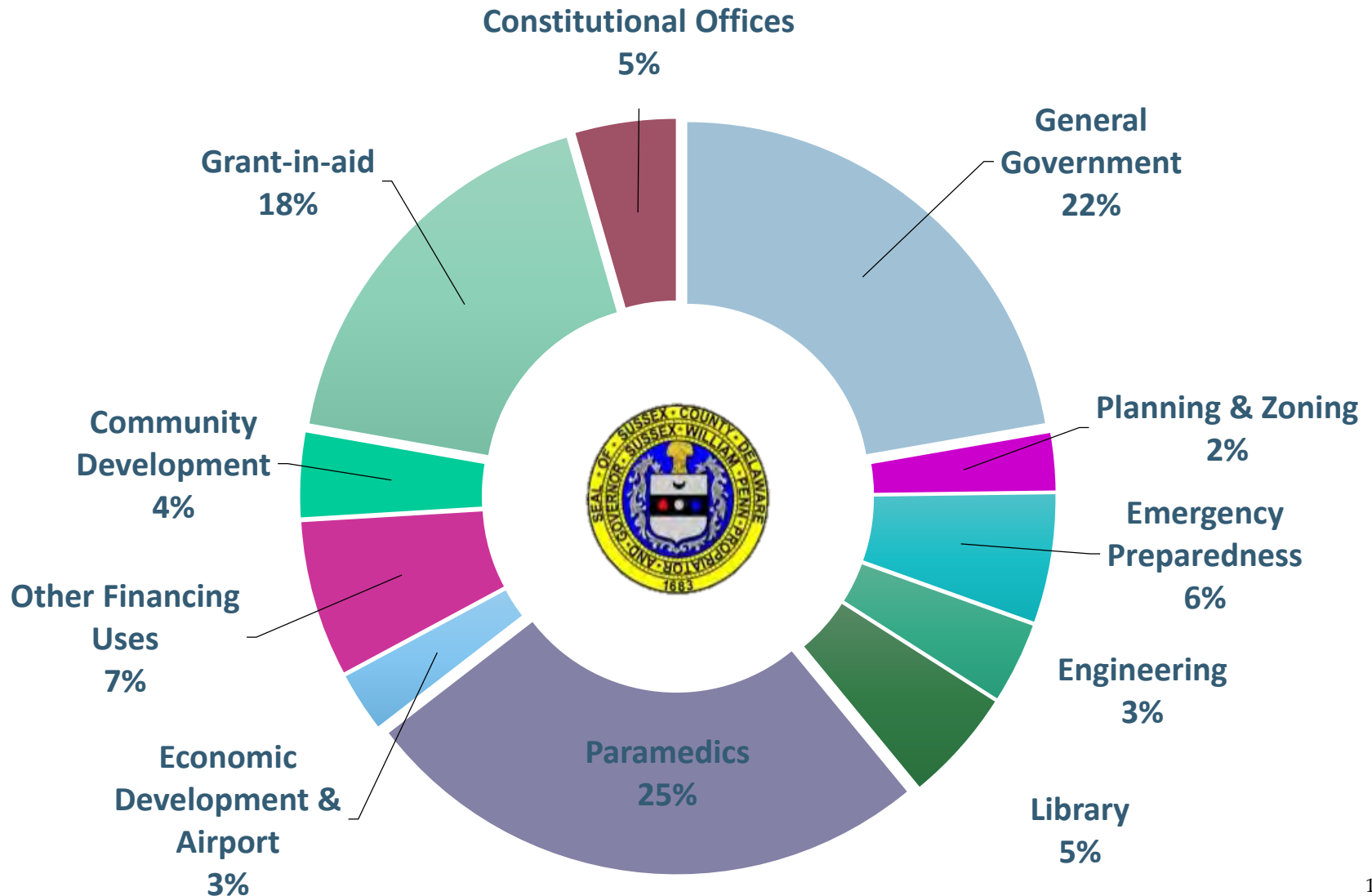
# General Fund Funding Sources



# Realty Transfer Tax



# General Fund Expenditures



# County Tax \$ Breakdown



Code  
Enforcement,  
P&Z, Permitting,  
Addressing  
10¢

Public Safety  
54¢

Libraries  
15¢

General  
Government  
9¢

Special  
Services  
8¢

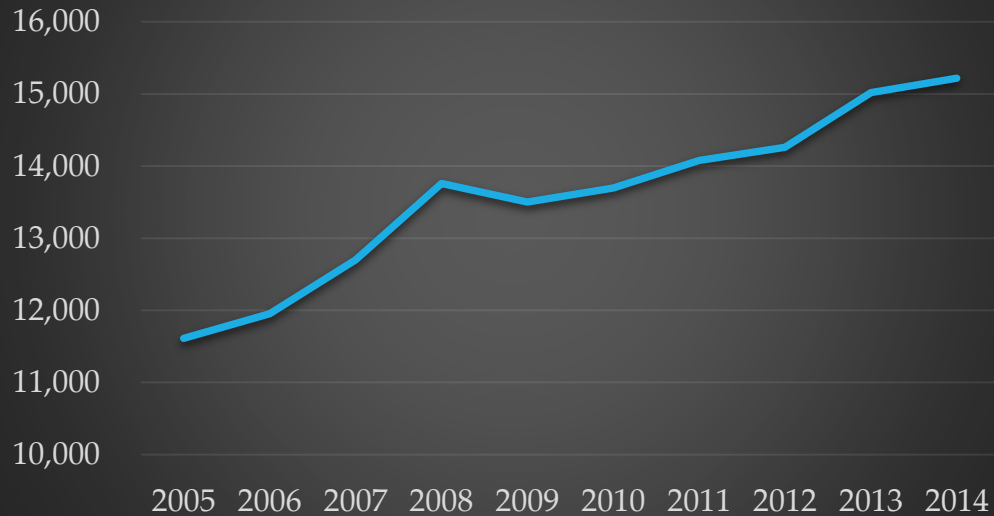
Housing  
Rehabilitation  
and Community  
Support  
4¢

General Government includes: County Council, Administration, Legal, Finance, & Constitutional Offices

Special Services includes: Economic Development, Airport, Engineering Administration, & Public Works

# Public Safety

## EMS - Incidents Dispatched



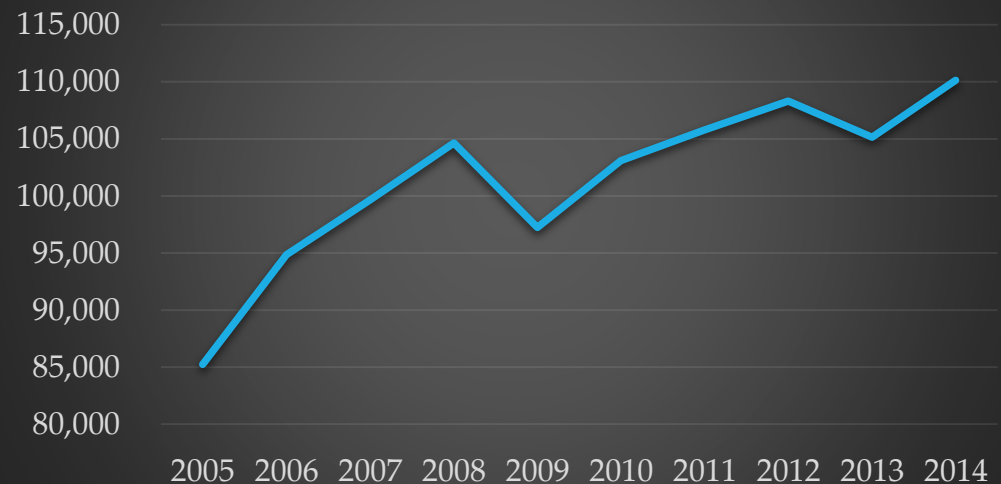
### Paramedics

2014 Actual	2015 Budget	2016 Budget
\$13,989,270	\$13,315,497	\$13,625,093

### Emergency Operations

2014 Actual	2015 Budget	2016 Budget
\$3,351,005	\$2,922,413	\$3,043,087

## 9-1-1 Calls

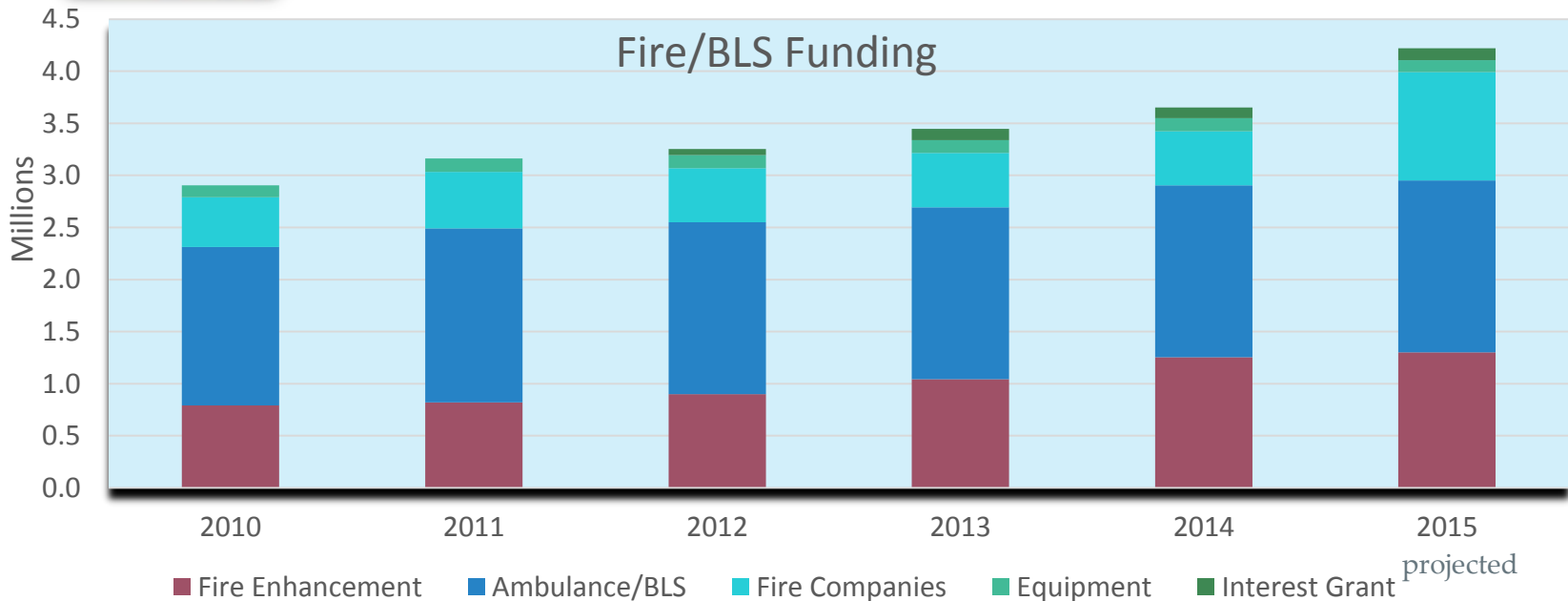


# Public Safety

\$46.6 million was given to the fire and ambulance service in the last 15 years



	2014 Actual	2015 Budget	2016 Budget
Delaware State Police	1,888,387	1,990,848	2,081,082
Local Law Enforcement	574,092	805,000	575,000
Fire/BLS	3,650,653	3,929,938	3,409,633
<b>Total</b>	<b>\$6,113,132</b>	<b>\$6,725,786</b>	<b>\$6,065,715</b>



# Community Development

## GOALS

- Provide assistance for emergency housing rehabilitation
- Serve approximately 130-150 Sussex County Households
  - All assisted households - income below 80% of AMI
  - Half of the assisted homes - income below 50% of AMI
- Assist with the homeless initiative in Sussex county

## FUNDING

Federal Grants - \$1,700,000

County Council Grant Assistance – \$110,000

General Fund for Administration - \$300,000

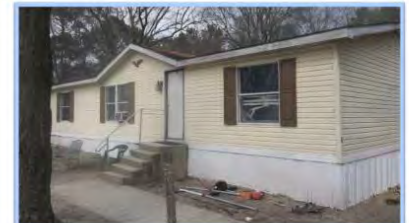
MOUNT JOY- BEFORE



MOUNT JOY- AFTER



COVERDALE – BEFORE

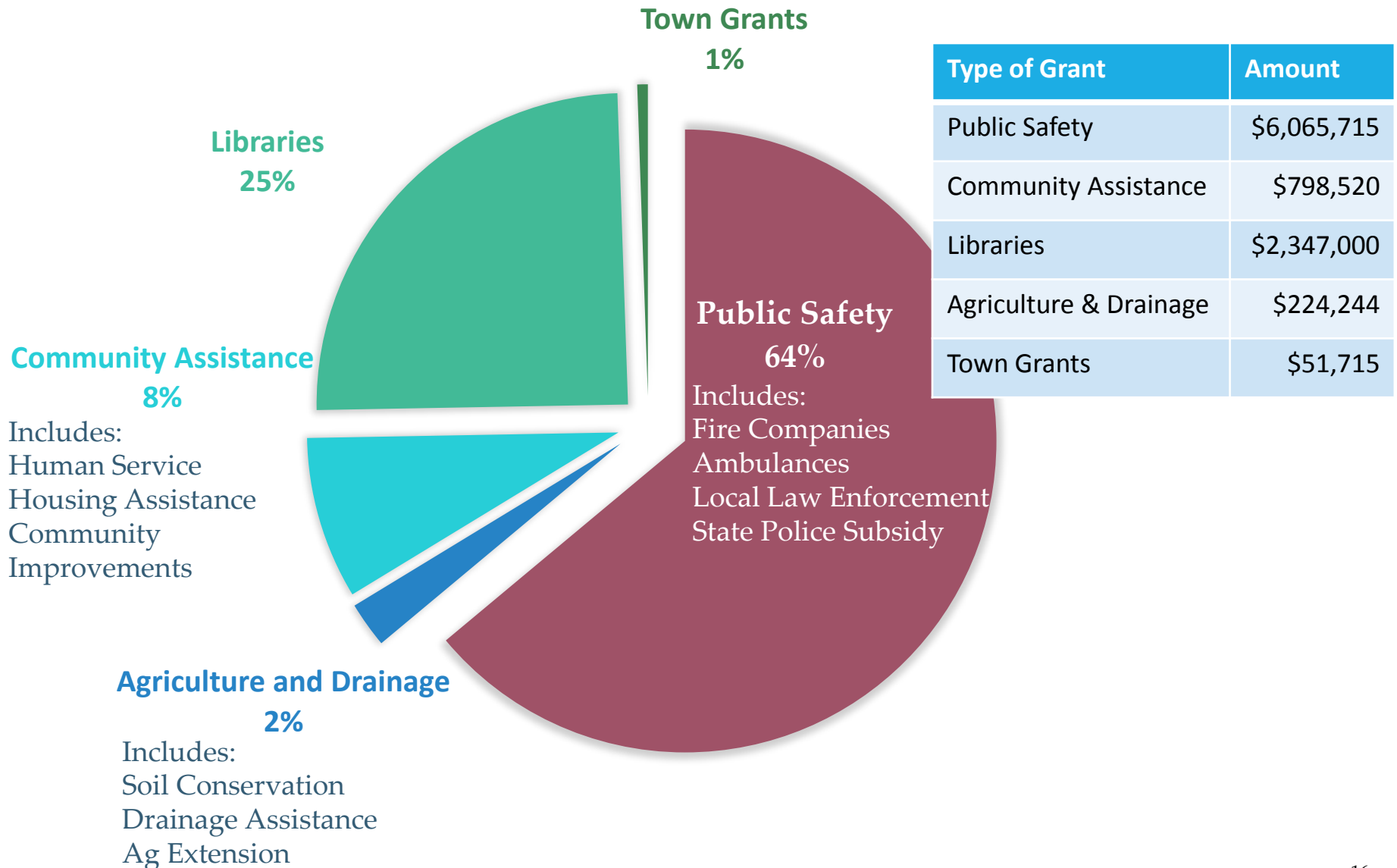


COVERDALE- AFTER





# Grants





# Grant – Sussex Conservation District

## **Current Support**

Type of Grant	2015	2016
Tax Ditch Subsidy	\$95,000	\$105,000
Drainage Projects	\$50,195	\$50,195

## **Additional Requested Support**

1. Increase funding by \$35,000 for drainage issues throughout the County
2. Support of \$65,000 to hire an additional storm water inspector for Sussex County. They currently have two on staff.

# Grant – Sussex Conservation District

## Recent Drainage Projects

- Replaced damaged storm drain at Mill Pond in Selbyville. SCD provided \$2,600 of a \$7,700 project.
- Addressed sediment buildup at Woods on Herring Creek. SCD provided \$7,250 of a \$15,500 project.
- Fixed erosion and flooding problems outside Georgetown by adding two catch basins. SCD provided \$488 of a \$14,775 project.
- Opened up ditches that provided outlets for the poultry and grain farm and neighboring properties. SCD provided \$900 of a \$1,800 project.

# Governmental Capital Projects

## \$8,600,705

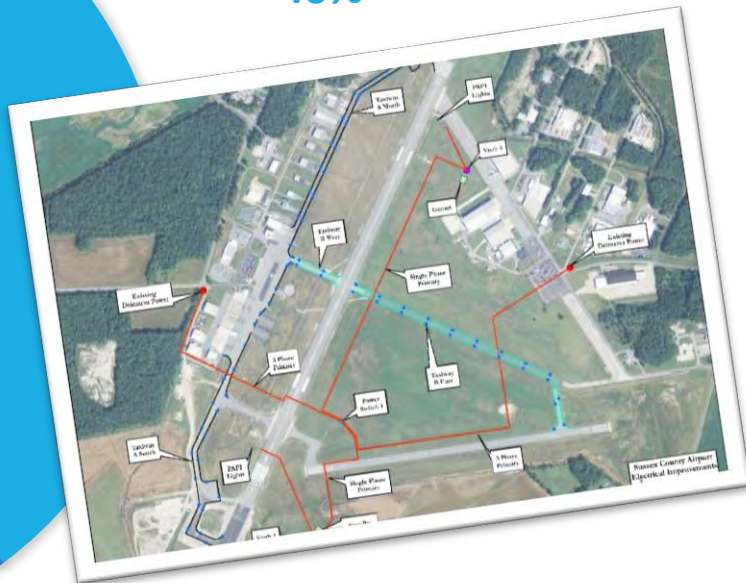
General  
Government  
31%

Airport and Industrial Park  
40%

Paramedics  
11%

Emergency  
Operations  
12%

Engineering  
6%



# Enterprise Funds

Fiscal Year 2016 Budget



# Enterprise Funds - Highlights

- Service Charges and System Connection Charges – continue to work toward a uniform sewer rate
- Growth in EDU's – 2.4% increase in FY2015 and 1.7% increase in FY2016
- 1,542 new EDU's in 2015
- 7.6% increase in the operating budget
  - 4 wastewater treatment plants
  - 810 miles of sewer pipe and more than 400 pump stations
  - 5 million billable front feet
  - Performed 27,643 Miss Utility locates
- 27.7% increase in capital expenditures
- Assessment charges
  - Will continue 100 foot cap

# Connection Fees Recommendation

Per Equivalent Dwelling Unit (EDU)		
Area	2015	2016
Dewey Water	\$1,100	\$1,155
Blades Sewer	\$3,400	\$3,570
Ellendale Sewer	\$8,000	\$8,000
Inland Bays Treatment Area	\$4,110	\$4,510
Piney Neck Treatment Area	\$6,800	\$6,800
South Coastal Treatment Area	\$5,500	\$5,775
Wolfe Neck Treatment Area	\$5,500	\$5,775
Holts Landing Sewer – septic installation charge	\$2,567	\$2,889
Golf Village connection fees are based on the town impact fees charged by the Town of Georgetown		
Woodlands of Millsboro connection fees are based on the impact fees charged by the Town of Millsboro		

# Sewer Expense Summary

- Operations and Maintenance – increased 11.3%, \$1,188,000
  - Four new positions
  - Increase in utility costs
  - Increase in repair and maintenance costs
- Capital Expense - increased 41.0%, \$1,500,000
  - Pumping System Improvements - \$1,400,000
  - Machinery & Equipment - \$400,000

FENWICK ISLAND SSD - REBUILD PS 34  
DESIGN & CONSTRUCTION \$425,000



HENLOPEN ACRES SSD - CABLE  
REPLACEMENT \$325,000





# Annual Charges

Sewer Service Charge - Most Districts increased \$8.00 –  
Uniform Rate is \$286.00

District	Average Annual Assessment		Average Service Charge 1 EDU		Average Annual Rates		
	2015	2016	2015	2016	2015	2016	Change
Angola Sewer	\$565.88	\$565.88	\$278.00	\$286.00	\$843.88	\$851.88	\$8.00
Bayview Estate Sewer	588.76	588.76	278.00	286.00	866.76	874.76	8.00
Bethany Sewer - Cedar Neck	298.32	298.32	278.00	286.00	576.32	584.32	8.00
Bethany Sewer - Millville	419.58	419.58	278.00	286.00	697.58	705.58	8.00
Bethany Sewer - North Bethany	-	-	278.00	286.00	278.00	286.00	8.00
Bethany Sewer - Ocean View	338.56	338.56	278.00	286.00	616.56	624.56	8.00
Bethany Sewer - Ocean Way	190.07	190.07	278.00	286.00	468.07	476.07	8.00
Bethany Sewer - Sussex Shores	192.44	192.44	278.00	286.00	470.44	478.44	8.00
Bethany Sewer - Proper	-	-	278.00	286.00	278.00	286.00	8.00
Blades Sewer	-	-	281.82	286.00	281.82	286.00	8.00
Dagsboro/Frankford Sewer	60.00	60.00	278.00	286.00	338.00	346.00	8.00
Dagsboro/Frankford Sewer – Prince Georges Acres	421.95	421.95	278.00	286.00	699.95	707.95	8.00
Dewey Sewer - Proper	47.57	47.57	298.14	298.14	345.71	345.71	-
Dewey Sewer - West Rehoboth	230.85	230.85	278.00	286.00	508.85	516.85	8.00



# Annual Charges

	Average Annual Assessment		Average Service Charge 1 EDU		Average Annual Rates		
District	2015	2016	2015	2016	2015	2016	Change
Ellendale Sewer	188.00	188.00	278.00	286.00	466.00	474.00	8.00
Ellendale Sewer - New Market	322.74	322.74	278.00	286.00	600.74	608.74	8.00
Fenwick Sewer	22.72	22.72	278.00	286.00	300.72	308.72	8.00
Golf Village	147.00	147.00	-	-	147.00	147.00	-
Henlopen Sewer	-	-	487.15	487.15	487.15	487.15	-
Holts Landing - Greens	781.00	781.00	278.00	286.00	1,059.00	1,067.00	8.00
Holts Landing Sewer	316.22	316.22	278.00	286.00	594.22	602.22	8.00
Johnson Corner Sewer	455.00	455.00	278.00	286.00	733.00	741.00	8.00
Long Neck Sewer	260.61	260.61	273.43	286.00	534.04	546.61	12.57
Miller Creek Sewer	622.80	622.80	278.00	286.00	900.80	908.80	8.00
Oak Orchard Sewer	304.50	304.50	278.00	286.00	582.50	590.50	8.00
Oak Orchard Sewer - Expansion	419.00	419.00	278.00	286.00	697.00	705.00	8.00
Sea Country Sewer	483.00	483.00	278.00	286.00	761.00	769.00	8.00
South Bethany Sewer	-	-	278.00	286.00	278.00	286.00	8.00
South Ocean View Sewer	541.53	541.53	278.00	286.00	819.53	827.53	8.00
Woodlands of Millsboro Sewer	42.00	42.00	808.00	808.00	850.00	850.00	-

# Water Fund

- Expenses are relatively flat with a 1.1% decrease, \$13,000
- No change in rate

	Average Annual 2015 Rate	Average Annual 2016 Rate
Dewey Water	\$305.76	\$305.76

# Enterprise Capital Projects

Project	Amount
Angola Sewer - North Expansion	\$ 750,000
Goslee Creek - Pump Station	3,600,000
Pump Station # 210 and Forcemain	6,000,000
Herring Creek Water District	500,000
Herring Creek Sewer District	330,000
Concord Road Sewer Expansion	1,400,000
Route 26 Sewer	1,400,000
Route 54 Sewer Expansion	680,000
IBRWF - Solid Handling Phase 1	1,000,000
IBRWF - Solid Handling Phase 2	1,000,000
Inland Bays Expansion	700,000
Rehoboth Ocean Outfall	700,000
Chapel Creek Oak Crest Farm Sewer	240,000
<b>Total</b>	<b>\$18,300,000</b>

# 5-Year Capital Projects

General Fund	2016	2017	2018	2019	2020
Appropriated Reserves	\$4,299,085	\$ 2,479,400	\$ 2,225,000	\$ 1,450,000	\$ 2,890,000
Federal Grants	980,600	550,000	550,000	550,000	550,000
Investment Income	20,000	20,000	20,000	20,000	20,000
Realty Transfer Tax Transfer	3,000,000	-	-	-	-
State of Delaware Grants	301,020	400,600	225,000	-	-
<b>Total Funding Sources</b>	<b>\$ 8,600,705</b>	<b>\$ 3,450,000</b>	<b>\$ 3,020,000</b>	<b>\$ 2,020,000</b>	<b>\$ 3,460,000</b>

Enterprise Fund	2016	2017	2018	2019	2020
Connection Fees	\$ 11,184,000	\$11,100,000	\$ 8,500,000	\$ 6,650,000	\$ 1,000,000
Federal/State Financing	7,116,000	7,500,000	26,685,000	20,881,000	8,000,000
<b>Total Funding Sources</b>	<b>\$18,300,000</b>	<b>\$18,600,000</b>	<b>\$35,185,000</b>	<b>\$27,531,000</b>	<b>\$9,000,000</b>

Non-Water & Sewer Capital Projects	\$20,550,705
Water & Sewer Capital Projects	\$124,797,000
<b>Total 5-Year Capital Improvements Funding</b>	<b>\$145,347,705</b>



# **Fiscal Year 2016 Budget**

Budget and presentation available online: [www.sussexcountydela.gov](http://www.sussexcountydela.gov)

Budget comments can be sent to:

[budget@sussexcountydela.gov](mailto:budget@sussexcountydela.gov)